

ICAHN  
ENTERPRISES  
L.P.

# Icahn Enterprises L.P.

Q1 2020 Earnings Presentation

May 8, 2020

# Safe Harbor Statement

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## Forward-Looking Statements and Non-GAAP Financial Measures

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements we make in this presentation, including statements regarding our future performance and plans for our businesses and potential acquisitions. Forward-looking statements may be identified by words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," "will" or words of similar meaning and include, but are not limited to, statements about the expected future business and financial performance of Icahn Enterprises L.P. and its subsidiaries. Actual events, results and outcomes may differ materially from our expectations due to a variety of known and unknown risks, uncertainties and other factors that are discussed in our filings with the Securities and Exchange Commission, including economic, competitive, legal and other factors, including related to the severity, magnitude and duration of the COVID-19 pandemic. Accordingly, there is no assurance that our expectations will be realized. We assume no obligation to update or revise any forward-looking statements should circumstances change, except as otherwise required by law. This presentation also includes certain non-GAAP financial measures. A reconciliation of such non-GAAP financial measures to the most directly comparable GAAP financial measures can be found in the back of this presentation.

## Q1 2020 Highlights and Recent Developments

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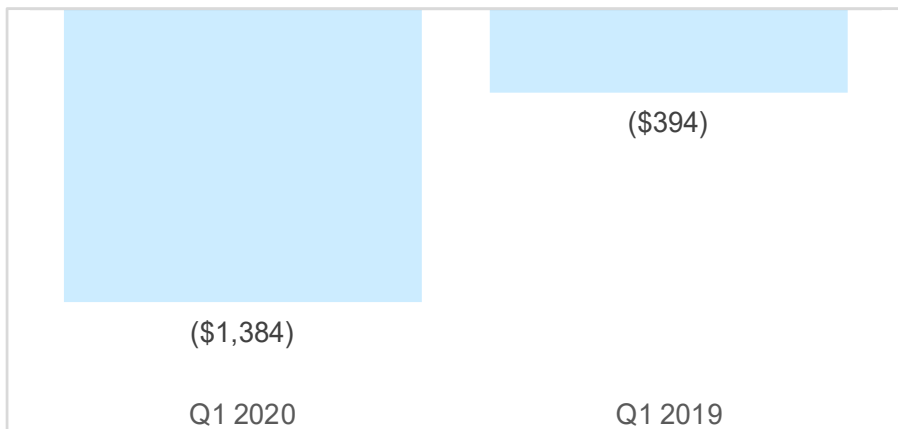
- Net loss attributable to Icahn Enterprises for Q1 2020 was \$1.4 billion, or a loss of \$6.34 per depositary unit
- Board declared \$2.00 quarterly distribution payable in either cash or additional units
- In January 2020, IEP issued \$600 million in aggregate principal amount of 4.750% senior unsecured notes due 2024 and an additional \$250 million in aggregate principal amount of 5.250% senior unsecured notes due 2027
- In February 2020, we repaid in full our \$1.35 billion 5.875% senior unsecured notes due 2022

# Consolidated Results

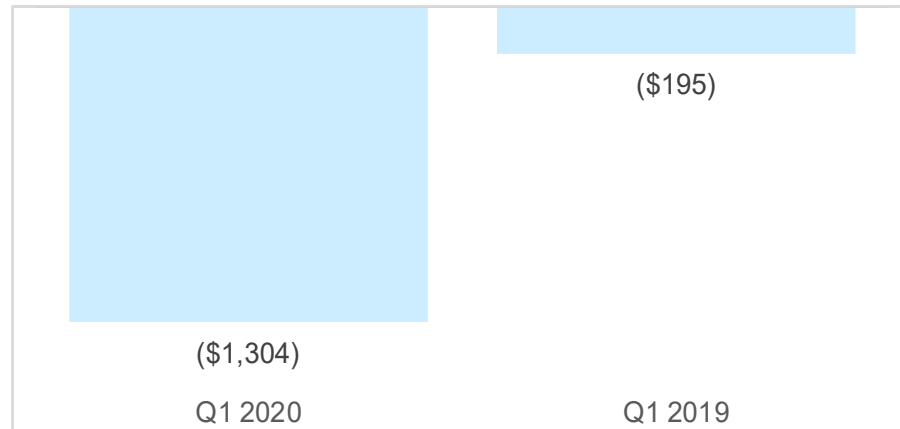
Selected Income Statement Data (\$Millions)	Three Months Ended March 31,	
	2020	2019
Revenues	(\$60)	\$1,855
Expenses	2,426	2,513
<b>Net loss before income tax benefit (expense)</b>	<b>(\$2,486)</b>	<b>(\$658)</b>
Income tax benefit (expense)	180	(6)
<b>Net loss</b>	<b>(2,306)</b>	<b>(664)</b>
Less: net loss attributable to non-controlling interests	(922)	(270)
<b>Net loss attributable to Icahn Enterprises</b>	<b>(\$1,384)</b>	<b>(\$394)</b>

# Financial Performance

## Net Income (Loss) Attributable to Icahn Enterprises



## Adjusted EBITDA Attributable to Icahn Enterprises



(\$Millions)	Three Months Ended March 31,	
	2020	2019
Investment	(\$926)	(\$295)
Energy	(68)	66
Automotive	(73)	(42)
Food Packaging	(3)	(3)
Metals	(3)	(3)
Real Estate	1	4
Home Fashion	(2)	(4)
Mining	-	5
Holding Company	(310)	(122)
	<b>(\$1,384)</b>	<b>(\$394)</b>

(\$Millions)	Three Months Ended March 31,	
	2020	2019
Investment	(\$903)	(\$286)
Energy	(32)	151
Automotive	(42)	(23)
Food Packaging	11	9
Metals	2	2
Real Estate	5	6
Home Fashion	-	(2)
Mining	-	8
Holding Company	(345)	(60)
	<b>(\$1,304)</b>	<b>(\$195)</b>

# Segment: Investment

## Segment Description

- IEP invests its proprietary capital through various private investment funds (the “Funds”) managed by the Investment segment
- Fair value of IEP’s interest in the Funds was approximately \$4.4 billion as of March 31, 2020

## Summary Segment Financial Results






Investment Segment (\$Millions)	Three Months Ended March 31,	
	2020	2019
<b>Selected Income Statement Data:</b>		
Total revenue	(\$1,765)	(\$568)
Adjusted EBITDA	(1,759)	(570)
Net income (loss)	(1,802)	(588)
Adjusted EBITDA attributable to IEP	(\$903)	(\$286)
Net income (loss) attributable to IEP	(926)	(295)
<b>Returns</b>	<b>(17.6%)</b>	<b>(5.8%)</b>

## Highlights and Recent Developments

- Return of (17.6)% for Q1 2020
- From inception in November 2004, the Funds' gross return is approximately 66.1%, representing an annualized rate of return of approximately 3.3% through March 31, 2020

## Significant Holdings

As of March 31, 2020

Company	Mkt. Value (\$mm) <sup>(1)</sup>	% Ownership <sup>(2)</sup>
 CAESARS ENTERTAINMENT	\$1,259	27.2%
 hp	\$1,092	4.4%
 HERBALIFE	\$1,027	23.9%
 OXY	\$1,026	9.9%
 CHENIERE	\$675	8.0%

(1) Based on closing share price as of specified date.

(2) Total economic ownership as a percentage of common shares issued and outstanding.

# Segment: Energy

## Segment Description

- CVR Energy, Inc. (NYSE:CVI) is a diversified holding company primarily engaged in the petroleum refining and nitrogen fertilizer manufacturing businesses through its interests in CVR Refining, LP and CVR Partners, LP (NYSE:UAN)
- CVR Refining is an independent petroleum refiner and marketer of high-value transportation fuels in the mid-continent of the United States
- CVR Partners is a manufacturer of ammonia and urea ammonium nitrate solution fertilizer products

## Summary Segment Financial Results

Energy Segment (\$Millions)	Three Months Ended March 31,	
	2020	2019

### Selected Income Statement Data:

Net sales	\$1,130	\$1,486
Adjusted EBITDA	(38)	230
Net income (loss)	(113)	90
Adjusted EBITDA attributable to IEP	(\$32)	\$151
Net income (loss) attributable to IEP	(68)	66
<b>Capital Expenditures</b>	<b>\$35</b>	<b>\$29</b>

## Highlights and Recent Developments

### • CVR Energy Q1 2020 Highlights

- Announced Q1 2020 cash dividend of \$0.40 per share
- During Q1 2020, CVR Energy issued \$600 million in aggregate principal amount of 5.25% senior unsecured notes due 2025 and \$400 million in aggregate principal amount of 5.75% senior unsecured notes due 2028
  - Redeemed \$500 million senior unsecured notes due 2022
- Purchased 14.9% ownership in Delek US Holdings, recognizing \$31 million of investment gains and dividend income for the quarter

### • Petroleum Q1 2020 Results

- Q1 2020 total throughput was approximately 157k bpd. Coffeyville turnaround began in February and was completed in April
- Adjusted EBITDA loss of \$77 million compared to a gain of \$209 million in Q1 2019<sup>(1)</sup>
- Challenging macro environment due to crude oil price war and significantly lower product demand due to COVID-19

### • Nitrogen Fertilizer Q1 2020 Results

- Adjusted EBITDA of \$11 million compared to \$26 million in Q1 2019<sup>(2)</sup>
- Consolidated average realized plant gate prices for UAN in Q1 2020 was \$166 per ton, compared to \$222 per ton in Q1 2019
- On May 6, 2020, CVR Partners announced a unit repurchase program for up to \$10 million of its common units

(1) Refer to CVI 8-K filed 5/7/20 for the EBITDA reconciliations.

(2) Refer to UAN 8-K filed 5/7/20 for the Adjusted EBITDA reconciliations.

# Segment: Automotive

## Segment Description

- We conduct our Automotive segment through our wholly owned subsidiary Icahn Automotive Group LLC ("Icahn Automotive")
- Icahn Automotive is engaged in the retail and wholesale distribution of automotive parts in the aftermarket as well as providing automotive repair and maintenance services to its customers
- Our Automotive segment also includes our investment in 767 Auto Leasing LLC, a joint venture created by us to purchase vehicles for lease

## Summary Segment Financial Results

Automotive Segment (\$Millions)	Three Months Ended March 31,	
	2020	2019

### Selected Income Statement Data:

Net sales and other revenue from operations	\$635	\$693
Adjusted EBITDA	(42)	(23)
Net income (loss)	(73)	(42)
Adjusted EBITDA attributable to IEP	(\$42)	(\$23)
Net income (loss) attributable to IEP	(73)	(42)
<b>Capital Expenditures</b>	<b>\$9</b>	<b>\$13</b>

## Highlights and Recent Developments

- Icahn Automotive is implementing a multi-year plan to separate its aftermarket parts and automotive service businesses into two separate operating companies. Our Automotive segment's priorities include:
  - Positioning the service business to take advantage of opportunities in the do-it-for-me market and vehicle fleets;
  - Optimizing the value of the commercial parts distribution business in certain high-volume core markets;
  - Exiting the automotive parts distribution business in certain low volume, non-core markets;
  - Improving inventory management across Icahn Automotive's parts and tire distribution network;
  - Business process improvements, including investments in our supply chain and information technology capabilities.
- Q1 2020 Adjusted EBITDA was \$(42) million compared to \$(23) million in Q1 2019
  - Significant parts closure activities in Q1
  - Parts store closures scheduled for remainder of 2020 accelerated into April
  - Inventory reduction of \$47 million since December, 2019
  - Adjusted operating hours and staffing to match significantly reduced demand



# Segment: Food Packaging

## Segment Description

- Viskase Companies, Inc (OTCPK:VKSC) is a worldwide leader in the production and sale of cellulosic, fibrous and plastic casings for the processed meat and poultry industry
  - Leading worldwide manufacturer of non-edible cellulosic casings for small-diameter meats (hot dogs and sausages)
  - Leading manufacturer of non-edible fibrous casings for large-diameter meats (sausages, salami, hams and deli meats)

## Highlights and Recent Developments

- Q1 2020 net sales increased \$3 million compared to the comparable prior year period
- Consolidated adjusted EBITDA of \$14 million for Q1 2020, compared to \$11 million in Q1 2019
- Consistent demand for food products as people around the world shelter in place
- Viskase's cash balance as of March 31, 2020 was \$13 million

## Summary Segment Financial Results

Food Packaging Segment (\$Millions)	Three Months Ended March 31,	
	2020	2019

### Selected Income Statement Data:

Net sales	\$98	\$95
Adjusted EBITDA	14	11
Net income (loss)	(4)	(5)
Adjusted EBITDA attributable to IEP	\$11	\$9
Net income (loss) attributable to IEP	(3)	(3)
<b>Capital Expenditures</b>	<b>\$2</b>	<b>\$7</b>

# Segment: Metals

## Segment Description

- PSC Metals LLC is one of the largest independent metal recycling companies in the U.S.
- Collects industrial and obsolete scrap metal, processes it into reusable forms and supplies the recycled metals to its customers
- Strong regional footprint (Upper Midwest, St. Louis Region and the South)

## Highlights and Recent Developments

- Q1 2020 net sales decreased by \$7 million compared to the comparable prior year period primarily due to lower market selling prices for most grades of metal due to unfavorable market conditions that offset an increase in shipping volumes.
- Adjusted EBITDA was \$2 million in each of Q1 2020 and Q1 2019

## Summary Segment Financial Results

Metals Segment (\$Millions)	Three Months Ended March 31,	
	2020	2019

### Selected Income Statement Data:

Net sales	\$86	\$93
Adjusted EBITDA	2	2
Net income (loss)	(3)	(3)
Adjusted EBITDA attributable to IEP	\$2	\$2
Net income (loss) attributable to IEP	(3)	(3)
<b>Capital Expenditures</b>	<b>\$1</b>	<b>\$5</b>

# Segment: Real Estate

## Segment Description

- Consists of rental real estate, property development and club operations
- Rental real estate consists primarily of retail, office and industrial properties leased to single corporate tenants
- Property development is focused on the construction and sale of single and multi-family houses, lots in subdivisions and planned communities and raw land for residential development
- Club operations focus on operating golf club and related activities

## Summary Segment Financial Results

Real Estate Segment (\$Millions)	Three Months Ended March 31,	
	2020	2019

### Selected Income Statement Data:

Net sales and other revenue from operations	\$22	\$21
Adjusted EBITDA	5	6
Net income (loss)	1	4
Adjusted EBITDA attributable to IEP	\$5	\$6
Net income (loss) attributable to IEP	1	4
<b>Capital Expenditures</b>	<b>\$4</b>	<b>\$6</b>

## Highlights and Recent Developments

- Business strategy is based on long-term investment outlook and operational expertise

## Rental Real Estate Operations

- Maximize value of commercial lease portfolio through effective management of existing properties
  - Seek to sell assets on opportunistic basis

## Property Development & Club Operations

- New Seabury in Cape Cod, Massachusetts and Grand Harbor in Vero Beach, Florida include land for future residential development of approximately 158 and 1,096 units, respectively
- Club operations in New Seabury, Cape Cod and Grand Harbor, Vero Beach focus on operating golf club and related activities
- Includes hotel, timeshare and casino resort property in Aruba and Plaza Hotel and Casino in Atlantic City, NJ, which ceased operations in 2014

# Segment: Home Fashion

## Segment Description

- WestPoint Home LLC is engaged in manufacturing, sourcing, marketing, distributing and selling home fashion consumer products
- WestPoint Home owns many of the most well-know brands in home textiles including Martex, Grand Patrician, Luxor and Vellux
- WPH also licenses brands such as IZOD, Under the Canopy, Southern Tide and Hanes

## Summary Segment Financial Results

Home Fashion Segment (\$Millions)	Three Months Ended March 31,	
	2020	2019

### Selected Income Statement Data:

Net sales	\$50	\$39
Adjusted EBITDA	-	(2)
Net income (loss)	(2)	(4)
Adjusted EBITDA attributable to IEP	\$-	(\$2)
Net income (loss) attributable to IEP	(2)	(4)
<b>Capital Expenditures</b>	<b>\$2</b>	<b>\$1</b>

## Highlights and Recent Developments

- Q1 2020 net sales increased by \$11 million compared to the comparable prior year period primarily due to the VSS acquisition described below
- Adjusted EBITDA was \$0 million for Q1 2020, compared to \$(2) million for Q1 2019
- Streamlined merchandising, sales and customer service divisions
- Focus on core profitable customers and product lines
- Acquired Vision Support Services ("VSS") in June, 2019. VSS produces bedding and bath products for hospitality and healthcare sectors with strong presence in Europe and Middle East. VSS sources from a global network of 50 manufacturers
- Seeing high level of demand for face masks which WestPoint started producing to donate to first responders to the pandemic.

# Financial Performance

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# Liquidity Serves as a Competitive Advantage

- Our operating subsidiaries and the Holding Company maintain ample liquidity to take advantage of attractive opportunities for their respective businesses

(\$Millions)	As of 3/31/2020
<b>Liquid Assets:</b>	
Holding Company Cash & Cash Equivalents	\$1,440
Holding Company Investment in Investment Funds(1)	4,356
Subsidiaries Cash & Cash Equivalents	941
<b>Total</b>	<b>\$6,737</b>
<b>Subsidiary Revolver Availability:</b>	
Energy	\$442
Automotive	91
Food Packaging	6
Metals	32
Home Fashion	12
<b>Total</b>	<b>\$583</b>
<b>Total Liquidity</b>	<b>\$7,320</b>

(1) Includes \$250 million in redemptions not settled until April 2020.

# IEP Summary Financial Information

- Significant Valuation demonstrated by market value of IEP's public subsidiaries and Holding Company interest in Funds and book value or market comparables of other assets

(\$Millions)	As of				
	3/31/2019	6/30/2019	9/30/2019	12/31/2019	3/31/2020
<b>Market-valued Subsidiaries and Investments:</b>					
Holding Company interest in Investment Funds(1)	\$4,772	\$4,624	\$4,283	\$4,296	\$4,370
CVR Energy(2)	2,933	3,559	3,135	2,879	1,177
Tenneco(2)	652	327	369	386	106
<b>Total market-valued subsidiaries and investments</b>	<b>\$8,357</b>	<b>\$8,510</b>	<b>\$7,787</b>	<b>\$7,561</b>	<b>\$5,653</b>
<b>Other Subsidiaries:</b>					
Viskase(3)	\$141	\$123	\$107	\$84	\$102
Real Estate Holdings(1)	444	452	457	474	479
PSC Metals(1)	174	170	164	156	151
WestPoint Home(1)	129	155	149	147	144
Ferrous Resources(4)	428	455	12	-	-
Icahn Automotive Group(1)	1,832	1,844	1,842	1,750	1,730
<b>Total other subsidiaries</b>	<b>\$3,148</b>	<b>\$3,199</b>	<b>\$2,731</b>	<b>\$2,611</b>	<b>\$2,606</b>
Add: Other Holding Company net assets(5)	50	(33)	71	186	(186)
<b>Indicative Gross Asset Value</b>	<b>\$11,555</b>	<b>\$11,676</b>	<b>\$10,589</b>	<b>\$10,358</b>	<b>\$8,073</b>
Add: Holding Company cash and cash equivalents(6)	2,139	3,337	2,453	3,006	1,440
Less: Holding Company debt(6)	(5,505)	(6,755)	(5,551)	(6,297)	(5,814)
<b>Indicative Net Asset Value</b>	<b>\$8,189</b>	<b>\$8,258</b>	<b>\$7,491</b>	<b>\$7,067</b>	<b>\$3,699</b>

Note: Indicative net asset value does not purport to reflect a valuation of IEP. The calculated Indicative net asset value does not include any value for our Investment Segment other than the fair market value of our investment in the Investment Funds. A valuation is a subjective exercise and Indicative net asset value does not necessarily consider all elements or consider in the adequate proportion the elements that could affect the valuation of IEP. Investors may reasonably differ on what such elements are and their impact on IEP. No representation or assurance, express or implied is made as to the accuracy and correctness of indicative net asset value as of these dates or with respect to any future indicative or prospective results which may vary.

(1) Represents equity attributable to us as of each respective date.

(2) Based on closing share price on each date (or if such date was not a trading day, the immediately preceding trading day) and the number of shares owned by the Holding Company as of each respective date.

(3) Amounts based on market comparables due to lack of material trading volume, valued at 9.0x Adjusted EBITDA for the twelve months ended March 31, 2019, June 30, 2019, September 30, 2019, December 31, 2019 and March 31, 2020.

(4) March 31, 2019 and June 30, 2019 represents the estimated proceeds based on the sale agreement signed during December 2018.

(5) Holding Company's balance as of each respective date. For March 31, 2019, the distribution payable was adjusted to \$27 million, which represents the actual distribution paid subsequent to March 31, 2019. For March 31, 2020, the distribution payable was adjusted to \$431 million, which represents the actual distribution paid subsequent to March 31, 2020.

(6) Holding Company's balance as of each respective date.

# Adjusted EBITDA Reconciliation

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# Non-GAAP Financial Measures

The Company uses certain non-GAAP financial measures in evaluating its performance. These include non-GAAP EBITDA and Adjusted EBITDA. EBITDA represents earnings from continuing operations before interest expense, income tax (benefit) expense and depreciation and amortization. We define Adjusted EBITDA as EBITDA excluding certain effects of impairment, restructuring costs, certain pension plan expenses, gains/losses on disposition of assets, gains/losses on extinguishment of debt, major scheduled turnaround expenses, certain tax settlements and certain other non-operational charges. We present EBITDA and Adjusted EBITDA on a consolidated basis and attributable to Icahn Enterprises net of the effects of non-controlling interests. We conduct substantially all of our operations through subsidiaries. The operating results of our subsidiaries may not be sufficient to make distributions to us. In addition, our subsidiaries are not obligated to make funds available to us for payment of our indebtedness, payment of distributions on our depository units or otherwise, and distributions and intercompany transfers from our subsidiaries to us may be restricted by applicable law or covenants contained in debt agreements and other agreements to which these subsidiaries currently may be subject or into which they may enter into in the future. The terms of any borrowings of our subsidiaries or other entities in which we own equity may restrict dividends, distributions or loans to us.

We believe that providing EBITDA and Adjusted EBITDA to investors has economic substance as these measures provide important supplemental information of our performance to investors and permits investors and management to evaluate the core operating performance of our business without regard to interest, taxes and depreciation and amortization and certain effects of impairment, restructuring costs, certain pension plan expenses, gains/losses on disposition of assets, gains/losses on extinguishment of debt, major scheduled turnaround expenses, certain tax settlements and certain other non-operational charges. Additionally, we believe this information is frequently used by securities analysts, investors and other interested parties in the evaluation of companies that have issued debt. Management uses, and believes that investors benefit from referring to these non-GAAP financial measures in assessing our operating results, as well as in planning, forecasting and analyzing future periods. Adjusting earnings for these charges allows investors to evaluate our performance from period to period, as well as our peers, without the effects of certain items that may vary depending on accounting methods and the book value of assets. Additionally, EBITDA and Adjusted EBITDA present meaningful measures of performance exclusive of our capital structure and the method by which assets were acquired and financed.

EBITDA and Adjusted EBITDA have limitations as analytical tools, and you should not consider them in isolation, or as substitutes for analysis of our results as reported under generally accepted accounting principles in the United States, or U.S. GAAP. For example, EBITDA and Adjusted EBITDA:

- do not reflect our cash expenditures, or future requirements for capital expenditures, or contractual commitments;
- do not reflect changes in, or cash requirements for, our working capital needs; and
- do not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments on our debt.

Although depreciation and amortization are non-cash charges, the assets being depreciated or amortized often will have to be replaced in the future, and EBITDA and Adjusted EBITDA do not reflect any cash requirements for such replacements. Other companies in the industries in which we operate may calculate EBITDA and Adjusted EBITDA differently than we do, limiting their usefulness as comparative measures. In addition, EBITDA and Adjusted EBITDA do not reflect the impact of earnings or charges resulting from matters we consider not to be indicative of our ongoing operations.

EBITDA and Adjusted EBITDA are not measurements of our financial performance under U.S. GAAP and should not be considered as alternatives to net income or any other performance measures derived in accordance with U.S. GAAP or as alternatives to cash flow from operating activities as a measure of our liquidity. Given these limitations, we rely primarily on our U.S. GAAP results and use EBITDA and Adjusted EBITDA only as a supplemental measure of our financial performance.

## Adjusted EBITDA Reconciliation by Segment – Three Months Ended March 31, 2020

(\$Millions)	Investment	Energy	Automotive	Food Packaging	Metals	Real Estate	Home Fashion	Mining	Holding Company	Consolidated
<b>Adjusted EBITDA</b>										
Net income (loss)	(\$1,802)	(\$113)	(\$73)	(\$4)	(\$3)	\$1	(\$2)	\$0	(\$310)	(\$2,306)
Interest expense, net	43	27	5	4	-	-	-	-	83	162
Income tax expense (benefit)	-	(40)	(19)	1	-	-	-	-	(122)	(180)
Depreciation, depletion and amortization	-	80	24	6	5	4	2	-	-	121
<b>EBITDA before non-controlling interests</b>	<b>(\$1,759)</b>	<b>(\$46)</b>	<b>(\$63)</b>	<b>\$7</b>	<b>\$2</b>	<b>\$5</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$349)</b>	<b>(\$2,203)</b>
Restructuring costs	-	-	2	-	-	-	-	-	-	2
Non-service cost of U.S. based pension	-	-	-	-	-	-	-	-	-	-
(Gain) loss on disposition of assets, net	-	-	(1)	-	-	-	-	-	-	(1)
Other	-	8	20	7	-	-	-	-	4	39
<b>Adj. EBITDA before non-controlling interests</b>	<b>(\$1,759)</b>	<b>(\$38)</b>	<b>(\$42)</b>	<b>\$14</b>	<b>\$2</b>	<b>\$5</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$345)</b>	<b>(\$2,163)</b>
<b>Adjusted EBITDA attributable to IEP</b>										
Net income (loss)	(\$926)	(\$68)	(\$73)	(\$3)	(\$3)	\$1	(\$2)	\$0	(\$310)	(\$1,384)
Interest expense, net	23	12	5	3	-	-	-	-	83	126
Income tax expense (benefit)	-	(27)	(19)	1	-	-	-	-	(122)	(167)
Depreciation, depletion and amortization	-	45	24	5	5	4	2	-	-	85
<b>EBITDA attributable to IEP</b>	<b>(\$903)</b>	<b>(\$38)</b>	<b>(\$63)</b>	<b>\$6</b>	<b>\$2</b>	<b>\$5</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$349)</b>	<b>(\$1,340)</b>
Restructuring costs	-	-	2	-	-	-	-	-	-	2
Non-service cost of U.S. based pension	-	-	-	-	-	-	-	-	-	-
(Gain) loss on disposition of assets, net	-	-	(1)	-	-	-	-	-	-	(1)
Other	-	6	20	5	-	-	-	-	4	35
<b>Adjusted EBITDA attributable to IEP</b>	<b>(\$903)</b>	<b>(\$32)</b>	<b>(\$42)</b>	<b>\$11</b>	<b>\$2</b>	<b>\$5</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$345)</b>	<b>(\$1,304)</b>

## Adjusted EBITDA Reconciliation by Segment – Three Months Ended March 31, 2019

(\$Millions)	Investment	Energy	Automotive	Food Packaging	Metals	Real Estate	Home Fashion	Mining	Holding Company	Consolidated
<b>Adjusted EBITDA</b>										
Net income (loss)	(\$588)	\$90	(\$42)	(\$5)	(\$3)	\$4	(\$4)	\$6	(\$122)	(\$664)
Interest expense, net	18	26	5	4	-	-	-	1	72	126
Income tax expense (benefit)	-	31	(12)	(4)	-	-	-	1	(10)	6
Depreciation, depletion and amortization	-	83	24	6	4	4	2	-	-	123
<b>EBITDA before non-controlling interests</b>	<b>(\$570)</b>	<b>\$230</b>	<b>(\$25)</b>	<b>\$1</b>	<b>\$1</b>	<b>\$8</b>	<b>(\$2)</b>	<b>\$8</b>	<b>(\$60)</b>	<b>(\$409)</b>
Restructuring costs	-	-	-	7	-	-	-	-	-	7
Non-service cost of U.S. based pension	-	-	-	1	-	-	-	-	-	1
(Gain) loss on disposition of assets, net	-	-	2	-	-	-	-	-	-	2
Other	-	-	-	2	1	(2)	-	3	-	4
<b>Adj. EBITDA before non-controlling interests</b>	<b>(\$570)</b>	<b>\$230</b>	<b>(\$23)</b>	<b>\$11</b>	<b>\$2</b>	<b>\$6</b>	<b>(\$2)</b>	<b>\$11</b>	<b>(\$60)</b>	<b>(\$395)</b>
<b>Adjusted EBITDA attributable to IEP</b>										
Net income (loss)	(\$295)	\$66	(\$42)	(\$3)	(\$3)	\$4	(\$4)	\$5	(\$122)	(\$394)
Interest expense, net	9	12	5	3	-	-	-	-	72	101
Income tax expense (benefit)	-	25	(12)	(3)	-	-	-	1	(10)	1
Depreciation, depletion and amortization	-	48	24	5	4	4	2	-	-	87
<b>EBITDA attributable to IEP</b>	<b>(\$286)</b>	<b>\$151</b>	<b>(\$25)</b>	<b>\$2</b>	<b>\$1</b>	<b>\$8</b>	<b>(\$2)</b>	<b>\$6</b>	<b>(\$60)</b>	<b>(\$205)</b>
Restructuring costs	-	-	-	5	-	-	-	-	-	5
Non-service cost of U.S. based pension	-	-	-	1	-	-	-	-	-	1
(Gain) loss on disposition of assets, net	-	-	2	-	-	-	-	-	-	2
Other	-	-	-	1	1	(2)	-	2	-	2
<b>Adjusted EBITDA attributable to IEP</b>	<b>(\$286)</b>	<b>\$151</b>	<b>(\$23)</b>	<b>\$9</b>	<b>\$2</b>	<b>\$6</b>	<b>(\$2)</b>	<b>\$8</b>	<b>(\$60)</b>	<b>(\$195)</b>